

## **Exhibit 3**

### **List of Officers & Directors**

**NAMES & BUSINESS ADDRESSES OF OFFICERS & DIRECTORS OF APPLICANTS**

	Catalyst Institute, Inc.	DENTAL SERVICE OF MASSACHUSETTS, INC.	DENTAQUEST GROUP, INC.	DENTAQUEST, LLC	DENTAQUEST CARE CROUP MANAGEMENT, LLC	ADVANTAGE COMMUNITY HOLDING COMPANY, LLC	ADVANTAGE DENTAL PLAN, INC.
Abelman, David 465 Medford Street Boston, MA 02129	Clerk	Clerk	Secretary	Secretary			
Baldwin, Colleen 340 Turtleback Road New Canaan, CT 06840	Director	Director					
Betts, Kathleen (Retired) 1505 Mass. Ave., #8 Lexington, MA 02420	Director	Director					
Collins, James 465 Medford Street Boston, MA 02129	Treasurer	Treasurer	Treasurer	Treasurer	Treasurer	Manager & Treasurer	Director & Treasurer
Cruse, Todd 3322 West End Avenue Suite 100 Nashville, TN 37303					President	Manager & President	Director & President
Evans, Caswell 15107 Anita Lane Lakeside, MI 49116	Director	Director					
Galligan, III Thomas (Retired) 12 Round Hill Road Weston, MA 02493	Director	Director					

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Hall, Linda 321 19 <sup>th</sup> Avenue South Minneapolis, MN 55455	Director	Director					
Bruce Hanna 612 NW Cecil Ave. Roseburg, OR 97470						Manager	
Hawkins, James 465 Medford Street Boston, MA 02129					Secretary	Manager & Secretary	Director & Secretary
House, Kyle 442 SW Umatilla Ave. Suite 200 Redmond, OR 97756						Manager	
Kaplan, Mary (Retired) 95A Steele Road Peterborough, NH 03458	Director	Director					
Kenney, Donald (Retired) 131 Edgerly School Road Meredith, NH 03253	Director	Director					
King, MD Roderick 2701 Australian Ave., Suite 204 West Palm Beach, FL 33407	Director	Director					
Robert Lynn 11100 W. Liberty Drive Milwaukee, WI 53224			Director	Manager			
Alan Madison 465 Medford Street Boston, MA 02129			Director	Manager			

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Marshall, DDS Todd 2200 County Rd C West Roseville, MN 55113	Director	Director					
Miller, Evelyn Henry 13850 Diplomat Drive Dallas, TX 75234	Director	Director					
Pollock, Steve 465 Medford Street Boston, MA 02129	Director & President	Director & President	Director & President	Manager & President		Manager	
Reeve, Pamela (Self Employed) 35 Swan Road Winchester, MA 01890	Director	Director					
Weyant, DMD Robert 346 Salkhall 350 Terrace Street Pittsburgh, PA 15621	Director	Director					
Winn, Gregory 465 Medford Street Boston, MA 02129	Asst. Treasurer	Asst. Treasurer		Asst. Treasurer			